

HELEN M. WITT  
ARBITRATOR

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May 10, 2001

Andrew Card  
Chief of Staff  
The White House  
Washington, DC

Dear Mr. Card:

This letter refers to Executive Order No.13205, dated March 9, 2001, creating Emergency Board No. 235, effective March 11, 2001, pursuant to the provisions of Section 10 of the Railway Labor Act, as amended, to investigate and report findings and recommendations regarding the unadjusted disputes between Northwest Airlines, Inc. and its employees represented by the Aircraft Mechanics Fraternal Association.

In a letter dated April 9, 2001, I advised you that Northwest and AMFA had agreed to an extension on the report of Emergency Board No. 235, pending the outcome of the ratification vote on the tentative agreement. That extension was approved. Today, AMFA announced that the tentative agreement has been overwhelmingly ratified by its members. Therefore, it is unnecessary for the Emergency Board to submit its Report to the President.

I speak for all the members of the Board in expressing my appreciation for the opportunity to serve the President.

Sincerely,

A handwritten signature in black ink, appearing to read "Helen M. Witt", written in a cursive style.

Helen M. Witt  
Chairman